11920 3 Hours / 70 Marks

Seat No.								
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Instructions:

- (1) All Questions are *compulsory*.
- (2) Illustrate your answers with neat sketches wherever necessary.
- (3) Figures to the right indicate full marks.
- (4) Assume suitable data, if necessary.
- (5) Mobile Phone, Pager and any other Electronic Communication devices are not permissible in Examination Hall.
- (6) Preferably, write the answers in sequential order.

Marks

1. Attempt any FIVE of the following:

10

- (a) List any four benefits of TQM.
- (b) State Crosby's TQM Philosophy.
- (c) List any four characteristics of quality leader.
- (d) List any four benefits of employee involvement in TQM.
- (e) State the importance of six sigma.
- (f) State four advantages of benchmarking.
- (g) State the need of multi skilled worker.

2. Attempt any THREE of the following:

12

- (a) Describe the role of senior management in TQM.
- (b) Explain the meaning of employee empowerment.
- (c) Explain ADDIE system approach for continuous process improvement.
- (d) Explain Juran's TQM Philosophy.

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3.	Atte	empt any THREE of the following:	12
	(a)	Describe the role of leadership in TQM.	
	(b)	Explain the role of customer complaints to improve the quality.	
	(c)	Describe PDSA cycle.	
	(d)	Explain the concept of Failure Mode & Effect Analysis (FMEA).	
4.	Atte	empt any THREE of the following:	12
	(a)	Explain the concept of single unit production.	
	(b)	Describe Master black belt and green belt.	
	(c)	Explain road map of TQM.	
	(d)	Explain performance measures in TQM.	
	(e)	Describe ISO certification. State its benefits.	
5.	Atte	empt any TWO of the following:	12
	(a)	Compare internal failure cost & external failure cost.	
	(b)	Explain Deming's 14 points Philosophy.	
	(c)	Describe quality circle for quality improvement.	
6.	Atte	empt any TWO of the following:	12
	(a)	Compare between DMAIC & DMADV methodology of six sigma.	
	(b)	Describe QS 9000 series of standards.	
	(c)	Write the suitable barriers to TQM implementation according to production	
		system.	